



# BRIDGING GAPS WITH UAF

Transformative Use Cases and Success Stories



3DEXPERIENCE®

Edita Milevičienė

# INTRODUCTION

**Enterprise systems engineering (ESE)** is the application of **systems| engineering principles**, concepts, and methods to the planning, design, improvement, and operation of an **enterprise**.

- INCOSE Systems Engineering Handbook, 2023

**Enterprise** - a purposeful or industrious undertaking (especially one that requires effort or boldness)

-Enterprise is a strategic term in this case not meaning organization.

**Model Based Enterprise Systems Engineering (MBESE)** Is a transformative approach to designing, maintaining, and evolving enterprises by creating and using **digital models** to represent various aspects of the organization.

- It includes developing models of business processes, services, products, and systems that make up the enterprise, as well as the individuals and organizations involved in these processes.

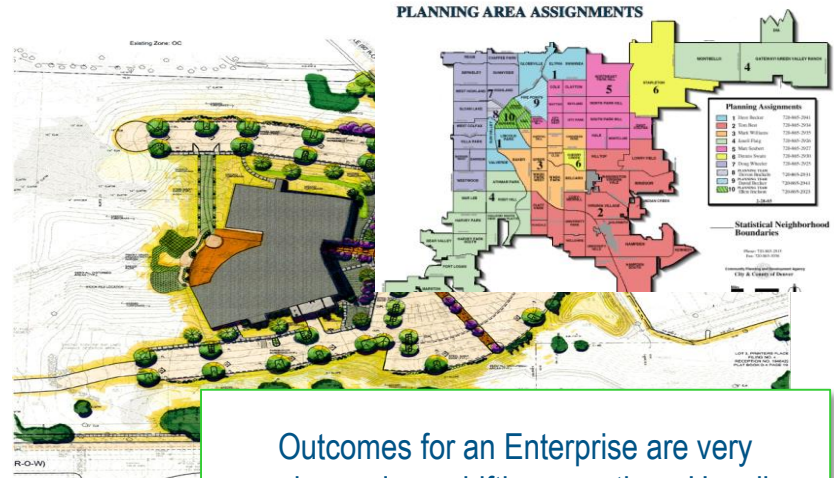
# ENTERPRISE VS. SYSTEM ARCHITECTURE

## System Architecture is Like Blueprints for a Building



Outputs for a System tend to be the same over its lifetime.  
Results for a system are more readily predicted.

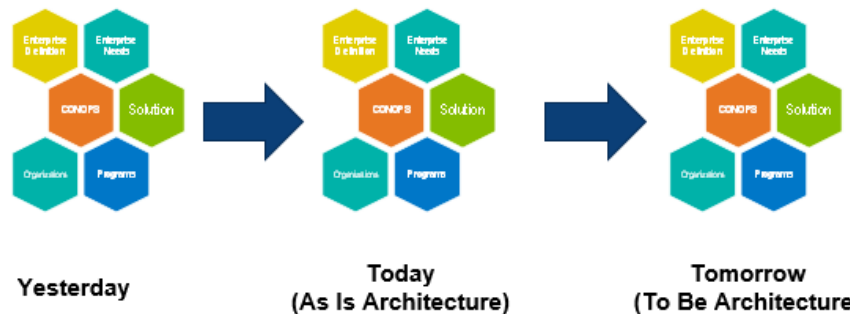
## Enterprise Architecture is More Like Urban Planning



Outcomes for an Enterprise are very complex and are shifting over time. Usually a “sequence” of outcomes is laid out in a roadmap. The Enterprise can even change its own objectives!

# THE ENTERPRISE/ SOS ARCHITECTURE IS MORE THAN JUST THE SOI

- The definition of the Enterprise itself
- Enterprise needs (capabilities)
- CONOPS
- One or more Solution Architectures
- Organizations involved
- Programs that deliver the SOIs



# UAF IS A STANDARD...



- To develop architectural descriptions
  - in **commercial industries, federal governments** and **military organizations**
- Has many different use cases from **Enterprise Systems Engineering (ESE)** to **SoS, Mission** and **Cyber-Systems engineering**, or enabler for **Digital Transformation planning**
- Developed by Object Management Group (OMG) with the leadership from Dassault Systemes and Lockheed Martin
- Is an international ISO standard **ISO/IEC 19540:1** and **ISO/IEC 19540:2**
- Current version of UAF specification is 1.2  
<https://www.omg.org/spec/UAF/1.2/About-UAF/>

# UAF Use Cases

15288 System Lifecycle Processes  
Acquisition Decision Making  
AOA (Analysis of Alternatives)  
Application Portfolio Management  
Budget Planning  
Business and Mission Analysis - INCOSE  
Business Process Reengineering  
Business Transformation Planning  
Capability Gaps Analysis  
Capability Planning  
Capability Portfolio Management  
Capability-based Assessment  
Certification Planning  
Defense Acquisition System  
Define and analyze problem space  
Describe SoS  
Design Surety  
Digital Engineering Planning and Execution  
Digital Transformation Planning  
Digital Twin  
Doctrine Development  
Ecosystem Sustainability  
Enterprise Planning  
Enterprise Systems Engineering - INCOSE  
Federated Mission Network (FMN)  
JCIDS  
Logistics Support Planning  
Mission Assurance

Mission Criticality  
Mission Engineering  
Operational Analysis  
Operational Sustainability  
Operations  
Operations Planning  
Optimization  
Organizational and Strategic Planning  
Performance Management  
Policy Formulation  
Portfolio Management  
PPBE  
Predictive Analytics  
Program Assessment and Evaluation  
Program Formulation  
Program Planning  
Requirements Development and Flowdown  
Risk and Opportunity Management  
Security Analysis  
Simulation Support  
Strategic Planning and Execution  
Sustainability  
Sustainment Engineering  
System Lifecycle Management  
System Security Engineering  
System Sustainability  
Technology Planning and Assessment  
Test Planning and Execution  
Training



# PLM program enables the digital transformation

## Organization

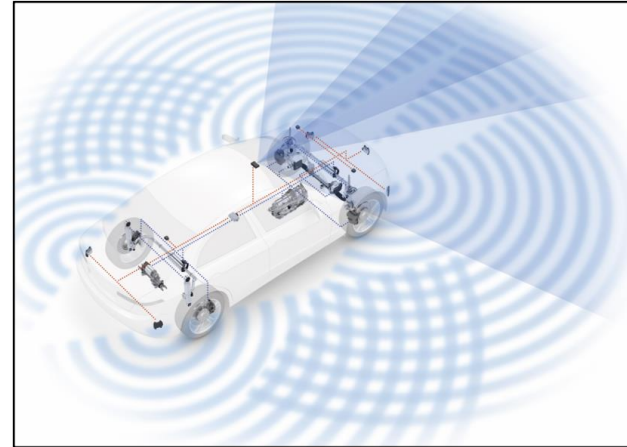
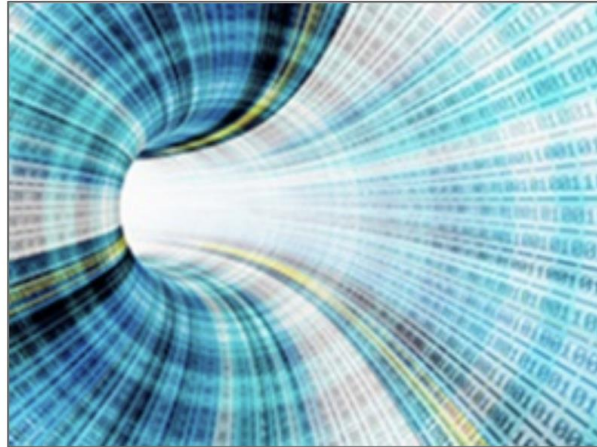
- Strategic Goals
- Agile Methodology
- Manage Complexity

## Processes & Data

- Provide Standard and Harmonized Processes and Data
- Provide Traceability
- Role based user interface

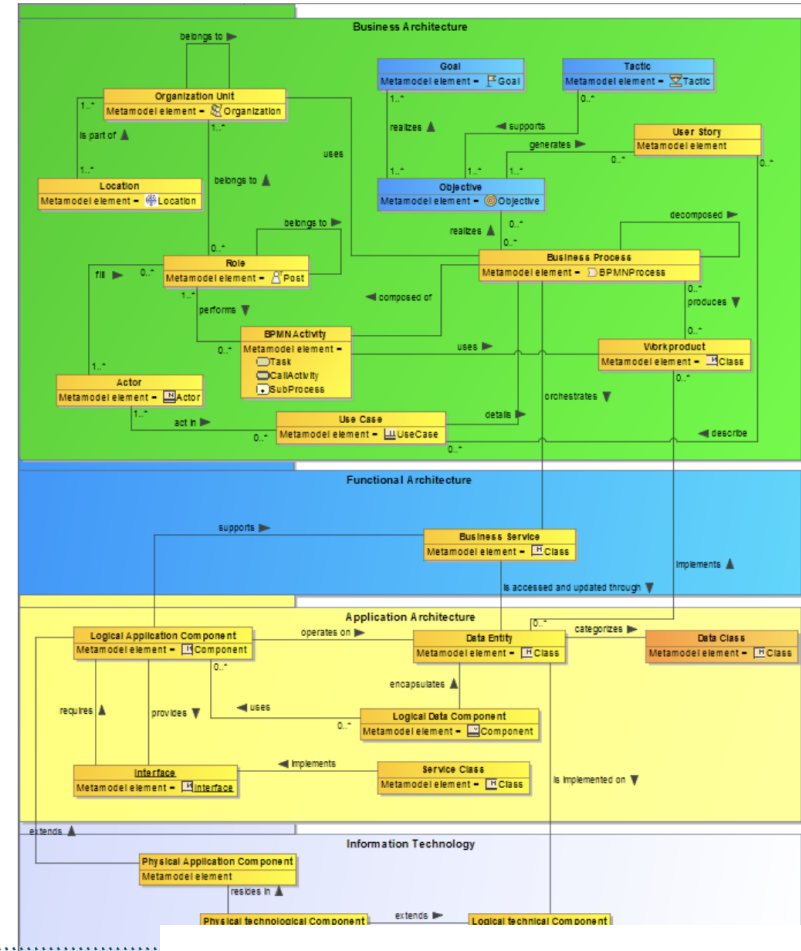
## Technology

- Create Engineering IT standards
- Future-proof IT System Landscape
- Drive Out of the box usage



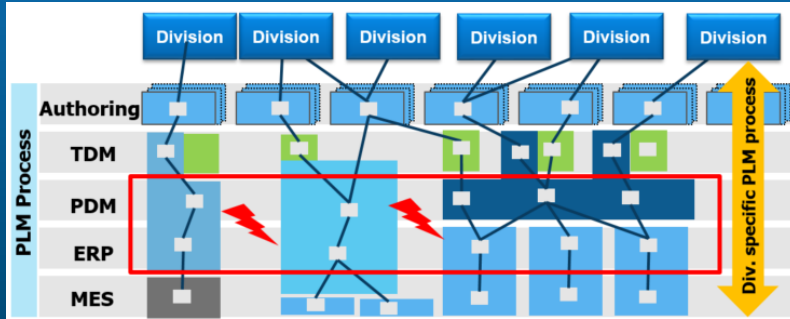
# ZF Architecture Framework

- ▶ Metamodel based on UAF and TOGAF principles
- ▶ Tailored to fit company needs



# Current Situation and Areas for Improvement

From division-specific PLM solutions ....



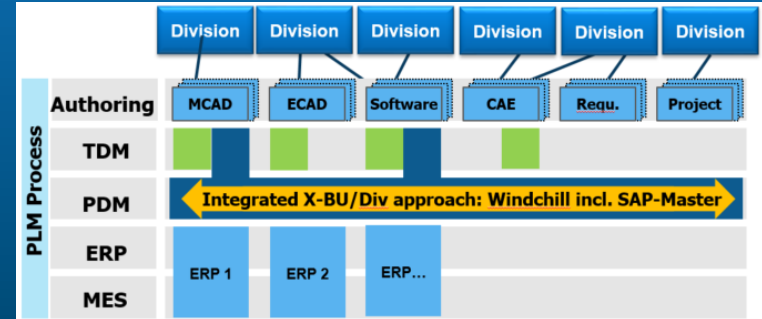
Localized solutions

Individual processes, Single optimum

No single source of truth

Not optimized Cross divisional collaboration possible

... to cross-divisional PLM solutions where needed.



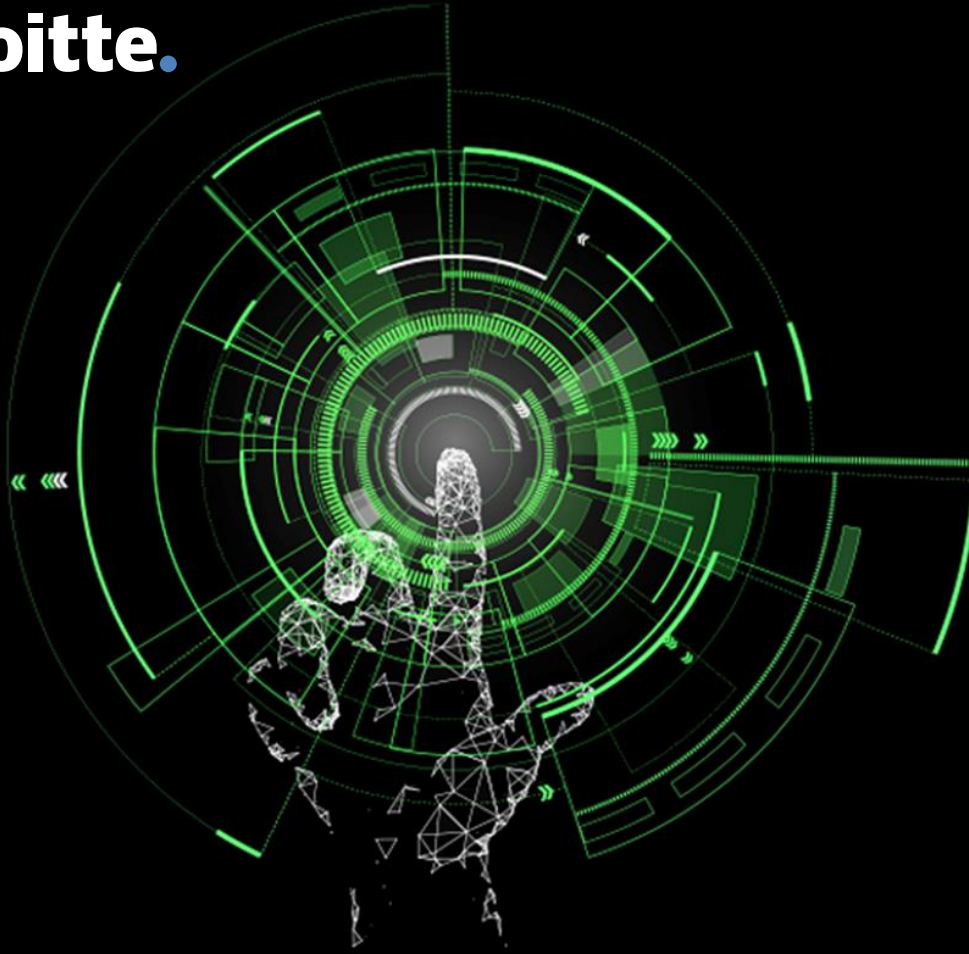
Data and process harmonization X-BU/Div

IT-System optimization

Basics for one PLM Platform

*(One part – one number , Consistent Material Master, Corporate development process support, Engineering Change Management, Problem & Risk Management, Configuration Management)*

**One Platform – Same Process – Same solution**



## Going Digital: Using SysML and UAF to Architect a Transformation

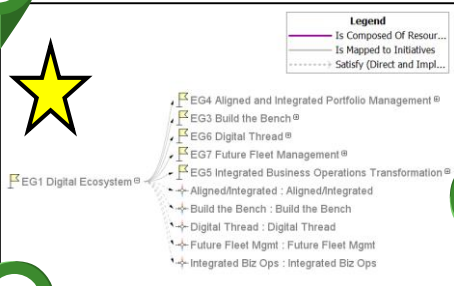
*Organizations are systems with their own capabilities, structure, and processes; and can be modeled in support of a Digital Transformation.*

- ✓ INNOVATION
- ✓ OPEN SYSTEMS
- ✓ SCALABILITY
- ✓ ROADMAPPING
- ✓ INTEGRATION

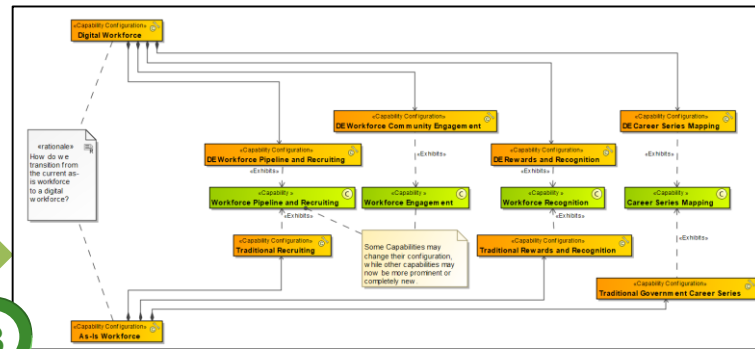
## BRIDGING THE GAP

## Using the Unified Architecture Framework to plan an Organization's Digital Transformation

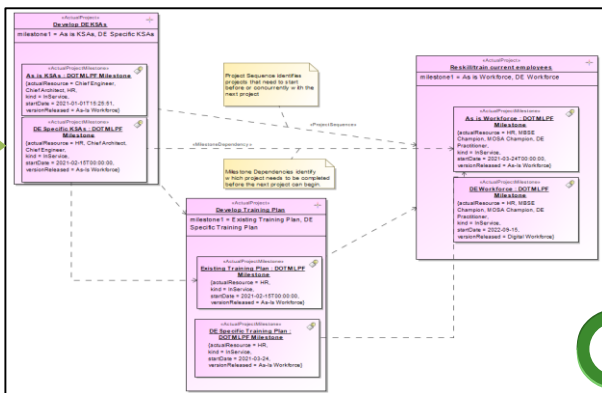
## 1 Define your North Star through Enterprise Goals



## Define your Capabilities and the Digital Workforce

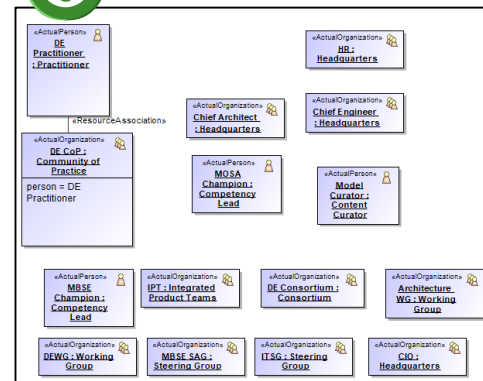


4 Build Project views to align specific tasks and projects to Enterprise Goals and Milestones.



Identify champions, early adopters, skeptics, and blockers using Personnel views. Assign Projects to Personnel to build organizational Roles and Responsibility.

Projects enable  
Personnel to achieve  
Organizational Capability



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Sustainment Engineering

System Lifecycle Management

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# THE ELECTRIC ROAD PROJECT CAN BE VIEWED AS REQUIRING THREE DISTINCT STAGES

## Technology demonstration

## Pilot roads

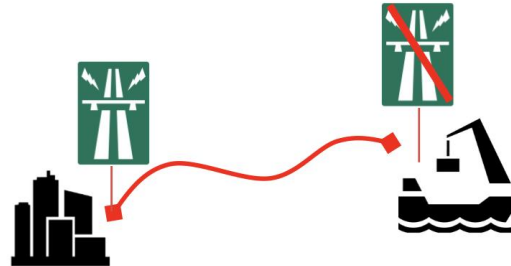
Wire



Rail



Induction



Demonstration

Pilot

Deployment

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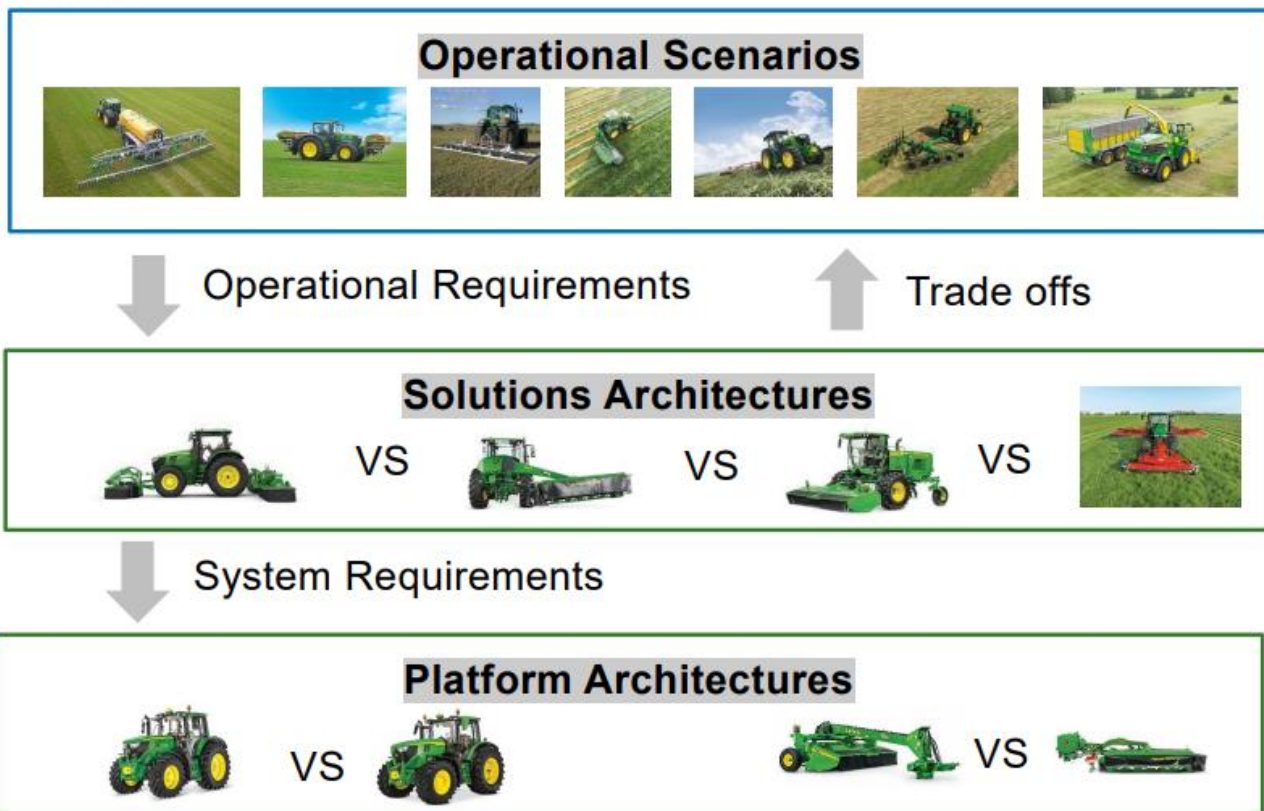


# Modeling Architectures in Production System Domain

## MBSE in Operations Domain

### MBSE Challenges

- Many Customers
- Multiple Production systems
- Many Operation Scenarios
- Multiple Solutions



# Modeling Dairy Operational Scenarios

Adding value beyond Basic Spreadsheet

## D&L Farm Spreadsheet



Input

MBSE Simulation

Output

Economic  
Ecological

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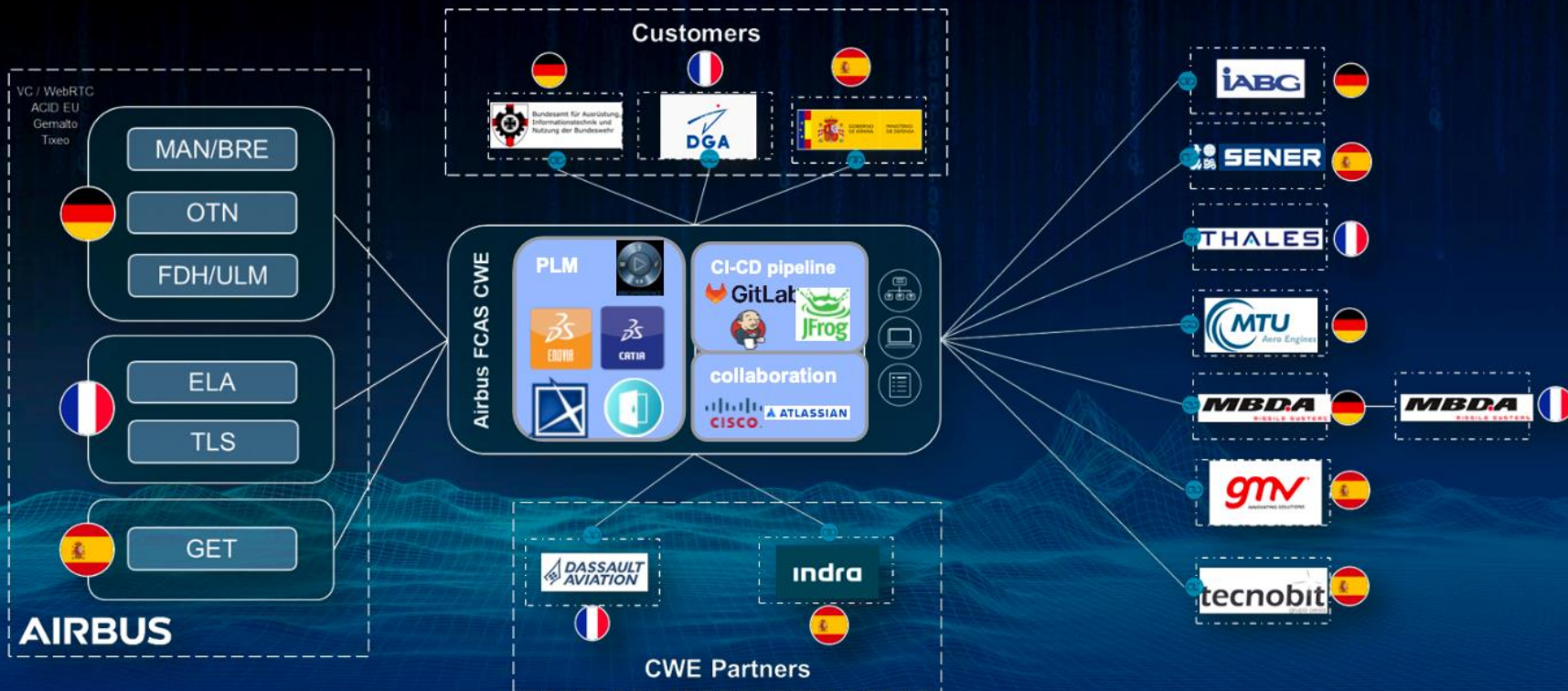
# **Applying UAF and the Airbus MBSE Framework within Future Combat Air System Development**

DEFENCE AND SPACE

Lalitha Abhaya, Dr. Dominique Ernadote, Dr. Jörg Wirtz

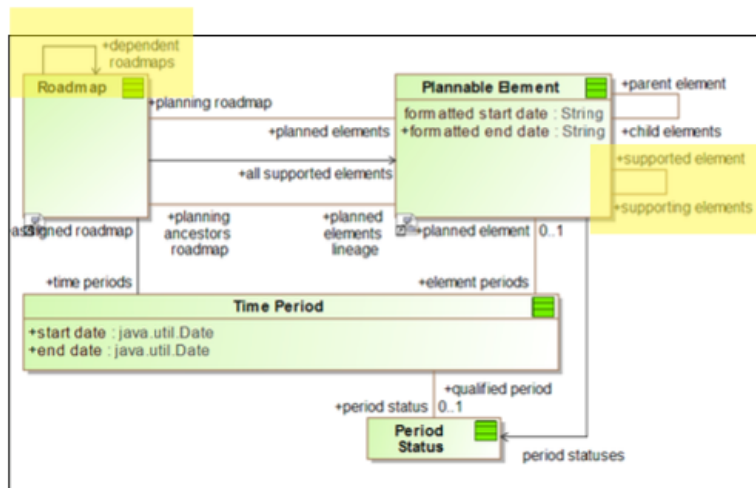
**AIRBUS**

### 3 FCAS Common Working Environment (CWE)



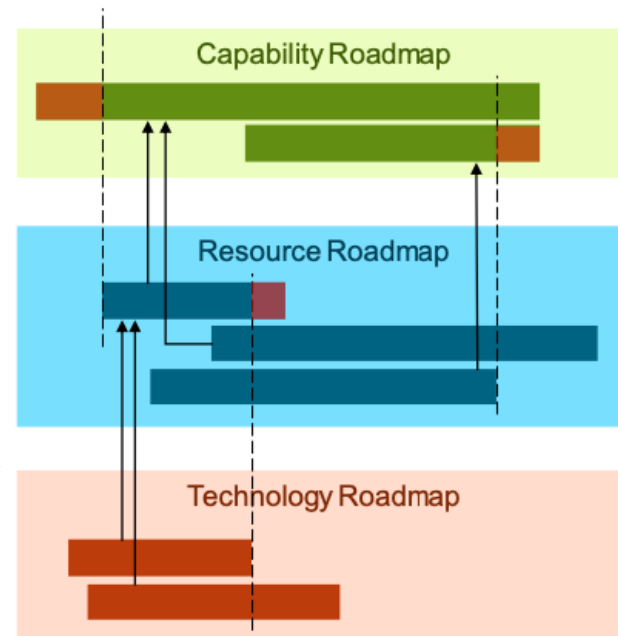
FCAS collaboration between System Development partners based on a military restricted cloud.

# Planning Consistency Check




« OR » support

« AND » support



# SO WHY **UAF**® ?

OMG UNIFIED  
ARCHITECTURE  
FRAMEWORK®

<div>UAF <small>UNITED ARCHITECTURE FRAMEWORK</small></div>	Motivation Mv	Taxonomy Tx	Structure Sr	Connectivity Cn	Processes Pr	States St	Sequences Sq	Information <sup>c</sup> If	Parameters <sup>d</sup> Pm	Constraints Ct	Roadmap Rm	Traceability Tr
Architecture Management <sup>a</sup> Am	Architecture Principles Am-Mv	Architecture Extensions Am-Tx <sup>e</sup>	Architecture Views Am-Sr	Architecture References Am-Cn	Architecture Development Method Am-Pr	Architecture Status Am-St		Dictionary Am-If	Architecture Parameters Am-Pm	Architecture Constraints Am-Ct	Architecture Roadmap Am-Rm	Architecture Traceability Am-Tr
Summary & Overview Sm-Ov												
Strategic St	Strategic Motivation St-Mv	Strategic Taxonomy St-Tx	Strategic Structure St-Sr	Strategic Connectivity St-Cn	Strategic Processes St-Pr	Strategic States St-St		Strategic Information St-If	Environment En-Pm-E  and Measurements Me-Pm-M  and Risks Rk-Pm-R	Strategic Constraints St-Ct	Strategic Deployment, St-Rm-D  Strategic Phasing St-Rm-P	Strategic Traceability St-Tr
Operational Op	Requirements Rq-Mv	Operational Taxonomy Op-Tx	Operational Structure Op-Sr	Operational Connectivity Op-Cn	Operational Processes Op-Pr	Operational States Op-St	Operational Sequences Op-Sq	Operational Information Op-If		Operational Constraints Op-Ct		Operational Traceability Op-Tr
Services Sv		Services Taxonomy Sv-Tx	Services Structure Sv-Sr	Services Connectivity Sv-Cn	Services Processes Sv-Pr	Services States Sv-St	Services Sequences Sv-Sq			Services Constraints Sv-Ct	Services Roadmap Sv-Rm	Services Traceability Sv-Tr
Personnel Ps		Personnel Taxonomy Ps-Tx	Personnel Structure Ps-Sr	Personnel Connectivity Ps-Cn	Personnel Processes Ps-Pr	Personnel States Ps-St	Personnel Sequences Ps-Sq	Resources Information Rs-If		Competence, Drivers, Performance Ps-Ct	Personnel Availability Ps-Rm-A  Personnel Evolution PS-Rm-E  Personnel Forecast Ps-Rm-F	Personnel Traceability Ps-Tr
Resources Rs		Resources Taxonomy Rs-Tx	Resources Structure Rs-Sr	Resources Connectivity Rs-Cn	Resources Processes Rs-Pr	Resources States Rs-St	Resources Sequences Rs-Sq				Resources Constraints Rs-Ct	Resources evolution Rs-Rm-E  Resources forecast Rs-Rm-F
Security Sc	Security Controls Sc-Mv	Security Taxonomy Sc-Tx	Security Structure Sc-Sr	Security Connectivity Sc-Cn	Security Processes Sc-Pr					Security Constraints Sc-Ct		Security Traceability Sc-Tr
Projects Pj		Projects Taxonomy Pj-Tx	Projects Structure Pj-Sr	Projects Connectivity Pj-Cn	Projects Processes Pj-Pr						Projects Roadmap Pj-Rm	Projects Traceability Pj-Tr
Standards Sd		Standards Taxonomy Sd-Tx	Standards Structure Sd-Sr								Standards Roadmap Sd-Rm	Standards Traceability Sd-Tr
Actual Resources Ar			Actual Resources Structure, Ar-Sr	Actual Resources Connectivity, Ar-Cn	Simulation <sup>b</sup>						Parametric Execution/ Evaluation <sup>b</sup>	

# But isn't this all we need?

Can we use just these domains and models?

	Taxonomy Tx	Structure Sr	Connectivity Cn	Processes Pr	States St	Interaction Scenarios Is	Information If	Parameters Pm
<b>Operational Op</b>	Operational Taxonomy Op-Tx	Operational Structure Op-Sr	Operational Connectivity Op-Cn	Operational Processes Op-Pr	Operational States Op-St	Operational Interaction Scenarios Op-Is	Conceptual Data Model,	Environment Pm-En
<b>Services Sv</b>	Service Taxonomy Sv-Tx	Service Structure Sv-Sr	Service Connectivity Sv-Cn	Service Processes Sv-Pr	Service States Sv-St	Service Interaction Scenarios Sv-Is		
<b>Personnel Pr</b>	Personnel Taxonomy Pr-Tx	Personnel Structure Pr-Sr	Personnel Connectivity Pr-Cn	Personnel Processes Pr-Pr	Personnel States Pr-St	Personnel Interaction Scenarios Pr-Is	Logical Data Model,	Measurements Pm-Me
<b>Resources Rs</b>	Resource Taxonomy Rs-Tx	Resource Structure Rs-Sr	Resource Connectivity Rs-Cn	Resource Processes Rs-Pr	Resource States Rs-St	Resource Interaction Scenarios Rs-Is	Physical schema, real world results	
Dictionary * Dc								
Summary & Overview SmOv								
Requirements Rq								



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